



BRETT A. DALTON

**Vice President for Finance and Operations
Clemson University**

PROFESSIONAL EXPERIENCE:

Vice President for Finance and Operations, Clemson University

The Vice President for Finance and Operations is responsible for the leadership and management of the University's Division of Financial Affairs and is an adviser to the President on financial strategy and resource development. The Vice President supports the mission, vision and goals of the University by:

- Developing long-range financial plans and strategies;
- Promoting financial and institutional integrity and accountability;
- Facilitating comprehensive and wise resource planning and utilization to maximize financial resources;
- Formulating and implementing financial policies and procedures;
- Encouraging strong collaboration among the University's financial professionals;
- Developing an efficient business culture; and
- Providing professional business analysis and consulting services to campus leaders.

The Vice President oversees financial reporting, strategic business services, planning and budgeting, cash and treasury management, capital financing and debt management, facilities, human resources, auxiliaries, procurement, and accounting services including revenue and receivables, and related organizations.

**1996 to June 2007 Executive Assistant to the Vice President for Academic Affairs, and Provost
Clemson University**

Responsible for strategic financial planning and management for the Vice President for Academic Affairs and Provost. Provided strategic resource development and management required to fund an aggressive academic plan which is the core strategy of the University's Top 20 pursuit. Worked directly with the President, the Provost and senior management of the university in developing creative and focused financial operational strategies required to achieve mission critical goals and outcomes.

1992-1996 Director of Financial Planning, Clemson University

Completed Clemson University's first comprehensive Financial Plan/Financial Analysis. Until these planning efforts, there had never been a comprehensive planning effort that forecasted all revenue sources, expenditures, and capital financing needs and outlays. Conceptualized, secured funding for, and managed the development and implementation of the University's first modern cash management/cashiering system. This system with a total cost of approximately \$50,000, helped increase investment earnings by approximately \$2 million in the first full year. Responsible for investment and

market analyses and reporting for the University Endowment. Projected enrollment trends, debt service needs and fees, and established debt service plans required for funding major capital projects.

December 1991 – July 1992 Budget Analyst, Clemson University

Responsible for regular and ad hoc budgetary analyses of all budgetary units of Clemson University.

**August 1990 – December 1991 Thurmond Research Fellow, The Strom Thurmond Institute,
Clemson University**

Managed a funded research project assessing the impacts of the “Superfund” statute on local communities in South Carolina. Authored special articles, documents, presentations, and releases for the Institute and for the Community and Economic Development Office.

EDUCATION:

Master of Arts, Economics, Clemson University, 1990

Bachelor of Science, Economics, Clemson University, 1988

PROFESSIONAL AND CIVIC ACTIVITIES:

Board Member, Clemson Research Facilities Corporation

Ex-Officio Director of the Clemson University Foundation

Ex-Officio Director of the Clemson University Real Estate Foundation

Commissioner, South Carolina Deferred Compensation Commission

- Governance Committee, Chair
- Investment Committee, Member

Board Member, Pickens County Red Cross

Board Member, Palmetto Conservation Foundation